

# 2023 Strategic Priorities & Objectives

#### Mission

To promote, advance and inspire general aviation, and to preserve the Canadian freedom to fly.

#### Vision

We are the influential driving force for a safe and thriving general aviation community in Canada.

### **Strategic Priorities**

Provide market-leading member experience with quality and valued services, resources, programs and safety.

## **Objectives**

- Deliver premium member customer experience by providing seamless customer service.
- Produce and offer market-leading skills enrichment training programs, materials and platforms.
- Facilitate compelling social enrichment experiences for members.
- Offer members valued auxiliary membership benefits.

Promote general aviation in Canada to propel interest, participation and pilot and member numbers.

- Restore the romantic spirit of the magic of flight to inspire passion for aviation in the greater public.
- Advocate for improved accessibility of aviation in economic terms.
- · Advocate for improved accessibility of aviation in practical terms.
- Educate the public about the value of general aviation to the welfare of communities and society at large.
- Develop effective outreach plans and tools to regularly and positively connect with the public.
- Collaborate with adjacent and non-adjacent organizations to extend access to a wider audience.

Advocacy to improve access to, and safety of, general aviation.

- Build credibility as subject-matter experts in all matters related to general aviation.
- <u>Elected government level:</u> Strengthen our standing as the respected and professional voice for general aviation with elected government officials at the federal, provincial and municipal levels, and nurture positive relationships with same.
- <u>Non-elected government level:</u> Strengthen our standing as the respected and professional voice for general aviation with non-elected government officials at the federal, provincial and municipal levels, and nurture positive relationships with same.
- Produce and offer market-leading safety programs, materials and platforms.
- Proactively identify threats to, and opportunities for, general aviation and prioritize same. Develop plans to meet each challenge and execute on same.
- Strategically collaborate with domestic and international industry partners who share aligned advocacy goals with those of our members.

Develop robust communications and marketing ecosystem to the aviation and non-aviation communities.

- Increase positive engagement in general aviation amongst the general public through the
  execution of effective external-facing marketing and communications plans to promote the
  magic of flight, and the right of Canadian citizens to participate in general aviation.
- Increase member satisfaction with COPA through the execution of effective internal-facing marketing and communications plans to promote COPA membership benefits and the value of COPA membership.
- Increase positive member engagement through the execution of communications plans and tools to promote effective and timely COPA-to-member and member-to-member communications.
- Develop quality internal and external communications infrastructure and tools.
- Adopt professional, compelling and consistent organization-wide branding and messaging.

Diversify and expand revenue streams to assure the financial stability of the organization for the positive execution of our mission.

- Engage with industry and non-industry partners to expand fundraising opportunities.
- Engage with industry and non-industry partners to expand partnership contributions.
- Explore enhanced service and product offerings to members.
- · Commercialize existing and future assets, platforms and events.
- · Expand scope of COPA service offerings.